



# R F D

(Results-Framework Document)

for

Department of Food and Public Distribution

(2012-2013)

## Section 1: Vision, Mission, Objectives and Functions

### Vision

Ensuring food security for citizens of the country

### Mission

- i. Management of Public Distribution System (PDS) operations in the country through efficient procurement at Minimum Support Price (MSP), storage and distribution of foodgrains (cereals)
- ii. Ensuring availability of foodgrains, sugar and edible oils through appropriate policy instruments; including maintenance of Buffer Stocks of foodgrainsiii. Making foodgrains accessible at reasonable prices, especially to the weaker and vulnerable sections of society.

### Objective

- 1 To undertake price support operations through efficient Procurement of wheat, Paddy/ rice and coarse grains.
- 2 To create a legal framework for providing food security
- 3 To Strengthen the Targeted Public Distribution System
- 4 Development/promotion of sugar industry
- 5 Development of Warehousing Sector
- 6 Training Need Analysis and use of Total Quality Management (TQM) techniques
- 7 Improvements in Public Service System

### Functions

- 1 Implementation of the Targeted Public Distribution System with special focus on the poor;
- 2 Provision of storage facilities for the maintenance of central pool stocks of foodgrains(cereals) and promotion of scientific storage;
- 3 Formulation of national policies relating to buffer stocking, quality control and specifications of foodgrains(cereals);
- 4 Administration of food subsidies relating to rice, wheat, coarse grains and sugar;
- 5 Framing policies for sugar sector;
- 6 Framing policies for edible oil sector
- 7 Formulation and implementation of national policies relating to procurement, movement, storage and distribution of foodgrains (cereals) through FCI & State Govts.;
- 8 Modernization and computerization of Public Distribution System

## Section 2: Inter se Priorities among Key Objectives, Success indicators and Targets

| Objective                                                                                                       | Weight | Action                                                                                                              | Success Indicator                                                                                              | Unit     | Weight | Target / Criteria Value |                  |             |             |             |
|-----------------------------------------------------------------------------------------------------------------|--------|---------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------|--------|-------------------------|------------------|-------------|-------------|-------------|
|                                                                                                                 |        |                                                                                                                     |                                                                                                                |          |        | Excellent<br>100%       | Very Good<br>90% | Good<br>80% | Fair<br>70% | Poor<br>60% |
| [1] To undertake price support operations through efficient Procurement of wheat, Paddy/rice and coarse grains. | 18.00  | [1.1] Assessing and monitoring the procurement of wheat, rice and coarse grains                                     | [1.1.1] Procurement of estimated quantity of wheat, rice and coarse grains between April 2012 to March, 2013   | lakh MTs | 14.04  | 562                     | 500              | 450         | 410         | 370         |
|                                                                                                                 |        | [1.2] Expanding geographical coverage of procurement operations                                                     | [1.2.1] Increase in procurement from non-conventional States of Eastern India as compared to the previous year | %        | 1.98   | 20                      | 15               | 12          | 10          | 05          |
|                                                                                                                 |        | [1.3] Conduct a study to assess the existing processes and an improved system design for revamping the supply chain | [1.3.1] Completion of study on supply chain management by the Consultant                                       | Date     | 1.98   | 31/01/2013              | 15/02/2013       | 28/02/2013  | 15/03/2013  | 31/03/2013  |
| [2] To create a legal framework for providing food security                                                     | 6.00   | [2.1] Finalization of draft rules                                                                                   | [2.1.1] Finalization of draft rules under the National Food Security Bill                                      | Date     | 6.00   | 31/12/2012              | 31/01/2013       | 28/02/2013  | 15/03/2013  | 31/03/2013  |
| [3] To Strengthen the Targeted Public Distribution System                                                       | 17.00  | [3.1] Ensure availability of wheat and rice to meet requirement of TPDS and of sugar for BPL families               | [3.1.1] Issue of provisional allocations of wheat, & rice to States and UTs for the year 2013-14               | Date     | 3.06   | 28/02/2013              | 05/03/2013       | 10/03/2013  | 15/03/2013  | 20/03/2013  |
|                                                                                                                 |        |                                                                                                                     | [3.1.2] Issue of monthly/quarterly Sugar quota for PDS by 25th of each month/quarter                           | number   | 3.06   | 264                     | 250              | 225         | 200         | 175         |
|                                                                                                                 |        | [3.2] Issue of provisional allocations to Ministries under Mid-Day meal                                             | [3.2.1] Provisional allocations of foodgrains                                                                  | Date     | 4.08   | 25/03/2013              | 26/03/2013       | 27/03/2013  | 28/03/2013  | 31/03/2013  |

## Section 2: Inter se Priorities among Key Objectives, Success indicators and Targets

| Objective                                   | Weight | Action                                                                              | Success Indicator                                                                                                 | Unit | Weight | Target / Criteria Value |                  |             |             |             |
|---------------------------------------------|--------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------|--------|-------------------------|------------------|-------------|-------------|-------------|
|                                             |        |                                                                                     |                                                                                                                   |      |        | Excellent<br>100%       | Very Good<br>90% | Good<br>80% | Fair<br>70% | Poor<br>60% |
|                                             |        | scheme and Wheat based Nutrition Programme (WBNP) for 2013-14                       |                                                                                                                   |      |        |                         |                  |             |             |             |
|                                             |        |                                                                                     | [3.3.1] Quarterly review of offtake of foodgrains under TPDS and issue of Advisories to the State Govts           | Date | 0.94   | 30/06/2012              | 15/07/2012       | 31/07/2012  | 15/08/2012  | 31/08/2012  |
|                                             |        |                                                                                     | [3.3.2] Review for April to June 2012                                                                             | Date | 0.94   | 30/09/2012              | 15/10/2012       | 31/10/2012  | 15/11/2012  | 30/11/2012  |
|                                             |        |                                                                                     | [3.3.3] Review for July to September 2012                                                                         | Date | 0.94   | 31/12/2012              | 15/01/2013       | 31/01/2013  | 15/02/2013  | 28/02/2013  |
|                                             |        |                                                                                     | [3.3.4] Review for October to December 2012                                                                       | Date | 0.94   | 25/03/2013              | 26/03/2013       | 27/03/2013  | 29/03/2013  | 31/03/2013  |
|                                             |        |                                                                                     | [3.4.1] Obtaining Cabinet approval of Plan Scheme on Computerisation of TPDS, issuance of Administrative approval | Date | 3.06   | 30/09/2012              | 31/10/2012       | 30/11/2012  | 31/12/2012  | 31/01/2013  |
| [4] Development/promotion of sugar industry | 15.00  | [3.4] Computerization of Targeted Public Distribution                               |                                                                                                                   |      |        |                         |                  |             |             |             |
|                                             |        |                                                                                     | [4.1] Fixation of fair and remunerative price (FRP) of sugarcane for the sugar year 2013-14                       | Date | 2.85   | 01/02/2013              | 15/02/2013       | 01/03/2013  | 15/03/2013  | 31/03/2013  |
|                                             |        | [4.2] Timely sanction and disbursement of SDF loans for modernization and expansion |                                                                                                                   |      |        |                         |                  |             |             |             |
|                                             |        |                                                                                     | [4.2.1] 100% Utilization of BE under SDF                                                                          | 100  | 2.03   | 100                     | 90               | 80          | 70          | 60          |

## Section 2: Inter se Priorities among Key Objectives, Success indicators and Targets

| Objective                             | Weight | Action                                                                                    | Success Indicator                                                                                                                 | Unit        | Weight | Target / Criteria Value |                  |             |             |             |
|---------------------------------------|--------|-------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|-------------|--------|-------------------------|------------------|-------------|-------------|-------------|
|                                       |        |                                                                                           |                                                                                                                                   |             |        | Excellent<br>100%       | Very Good<br>90% | Good<br>80% | Fair<br>70% | Poor<br>60% |
|                                       |        |                                                                                           | [4.2.2] All complete applications received to be decided within six months of receipt                                             | 100         | 2.03   | 100                     | 85               | 70          | 55          | 40          |
|                                       |        | [4.3] Impact study of SDF loan                                                            | [4.3.1] Completion of impact study of SDF lending which may include recommendations on further improvements in working of the SDF | Date        | 2.03   | 01/02/2013              | 15/02/2013       | 01/03/2013  | 15/03/2013  | 31/03/2013  |
|                                       |        | [4.4] Encouragement to set up projects for utilization of by-products for value addition  | [4.4.1] 100% Utilization of BE under Co-gen & Ethanol                                                                             | 100         | 2.03   | 100                     | 90               | 80          | 70          | 60          |
|                                       |        |                                                                                           | [4.4.2] All complete applications received to be decided within six months of receipt                                             | 100         | 2.03   | 100                     | 85               | 70          | 55          | 40          |
|                                       |        | [4.5] Assist sugar industry by way of subsidies as and when required                      | [4.5.1] Settle the claims for export and buffer subsidy by 100% utilization of BE in export and buffer subsidy                    | 100         | 2.03   | 100                     | 90               | 80          | 70          | 60          |
| [5] Development of Warehousing Sector | 19.00  | [5.1] Investment in Warehousing Infrastructure                                            | [5.1.1] Creation of additional warehousing infrastructure                                                                         | Lakh Tonnes | 3.00   | 2.10                    | 1.99             | 1.90        | 1.80        | 1.70        |
|                                       |        | [5.2] Creation of additional storage capacity for Central stock of foodgrains by PPP Mode | [5.2.1] Construction of storage godowns through Private Entrepreneurs/                                                            | Lakh Tonnes | 8.00   | 45                      | 40               | 35          | 30          | 25          |

## Section 2: Inter se Priorities among Key Objectives, Success indicators and Targets

| Objective | Weight | Action                                     | Success Indicator                                                                                                                                                                                         | Unit | Weight | Target / Criteria Value |                  |             |             |             |
|-----------|--------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------|-------------------------|------------------|-------------|-------------|-------------|
|           |        |                                            |                                                                                                                                                                                                           |      |        | Excellent<br>100%       | Very Good<br>90% | Good<br>80% | Fair<br>70% | Poor<br>60% |
|           |        |                                            | under PEG scheme                                                                                                                                                                                          |      |        |                         |                  |             |             |             |
|           |        | [5.3] adoption of new storage technologies | [5.3.1] Comparative study of energy efficiency of warehouses with transparent sheets viz-a-viz traditional roofing, with AC sheets at five centres by an external agency                                  | Date | 2.00   | 31/01/2013              | 15/02/2013       | 28/02/2013  | 15/03/2013  | 31/03/2013  |
|           |        |                                            | [5.3.2] Comparative study of ambient temperature in warehouses with pre-painted poly-coated/galvalume sheets with turbo ventilators viz-a-viz roofing with AC sheets at two centres by an external agency | Date | 2.00   | 31/01/2013              | 15/02/2013       | 28/02/2013  | 15/03/2013  | 31/03/2013  |
|           |        |                                            | [5.3.3] Mechanization of storage by FCI on pilot basis in two units each of 5000 MTs                                                                                                                      | Date | 2.00   | 05/03/2013              | 06/03/2013       | 07/03/2013  | 08/03/2013  | 09/03/2013  |
|           |        |                                            | [5.3.4] Completion of study on wastages / loss in storage and distribution of foodgrains in central stocks. Development of a suitable performance indicator                                               | Date | 2.00   | 31/10/2012              | 30/11/2012       | 31/12/2012  | 31/01/2013  | 28/02/2013  |

## Section 2: Inter se Priorities among Key Objectives, Success indicators and Targets

| Objective                                                                       | Weight | Action                                                                                                                          | Success Indicator                                                                               | Unit | Weight | Target / Criteria Value |            |            |            |            |
|---------------------------------------------------------------------------------|--------|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------|--------|-------------------------|------------|------------|------------|------------|
|                                                                                 |        |                                                                                                                                 |                                                                                                 |      |        | Excellent               | Very Good  | Good       | Fair       | Poor       |
|                                                                                 |        |                                                                                                                                 |                                                                                                 |      |        | 100%                    | 90%        | 80%        | 70%        | 60%        |
| [6] Training Need Analysis and use of Total Quality Management (TQM) techniques | 4.00   | [6.1] Conduct training need analysis, including gap analysis and identification of skill requirement/competencies               | [6.1.1] Completion of the study for identifying training needs, skills requirement/competencies | Date | 4.00   | 30/11/2012              | 15/12/2012 | 31/12/2012 | 15/01/2013 | 31/01/2013 |
|                                                                                 |        | [7.1] Finalization of Sevottam Standards through Advanced Study by Consultant                                                   | [7.1.1] Finalization of Sevottam Standards for various Divisions based on findings of the study | Date | 2.00   | 30/11/2012              | 31/12/2012 | 31/01/2013 | 28/02/2013 | 31/03/2013 |
|                                                                                 |        | [7.2] Updating of website                                                                                                       | [7.2.1] Updation of FAQs and their answers on the website                                       | Date | 1.00   | 30/11/2012              | 31/12/2012 | 31/01/2013 | 28/02/2013 | 31/03/2013 |
|                                                                                 |        | [7.3] Quarterly Review of Performance of the Service Standards to be designed and compiled with by various Divisions            | [7.3.1] Review upto June 2012                                                                   | Date | 1.00   | 30/09/2012              | 15/10/2012 | 31/10/2012 | 15/11/2012 | 30/11/2012 |
| * Efficient Functioning of the RFD System                                       | 3.00   | Timely submission of Draft for Approval<br>Timely submission of Results                                                         | [7.3.2] Review for July - September 2012                                                        | Date | 1.00   | 31/12/2012              | 15/01/2013 | 31/01/2013 | 14/02/2013 | 28/02/2013 |
|                                                                                 |        |                                                                                                                                 | [7.3.3] Review for Oct.- Dec. 2012                                                              | Date | 1.00   | 25/03/2013              | 26/03/2013 | 27/03/2013 | 28/03/2013 | 29/03/2013 |
|                                                                                 |        |                                                                                                                                 | On-time submission                                                                              | Date | 2.0    | 05/03/2012              | 06/03/2012 | 07/03/2012 | 08/03/2012 | 09/03/2012 |
| * Administrative Reforms                                                        | 6.00   | Implement mitigating strategies for reducing potential risk of corruption<br>Implement ISO 9001 as per the approved action plan | On- time submission                                                                             | Date | 1.0    | 01/05/2012              | 03/05/2012 | 04/05/2012 | 05/05/2012 | 06/05/2012 |
|                                                                                 |        |                                                                                                                                 | % of implementation                                                                             | %    | 2.0    | 100                     | 95         | 90         | 85         | 80         |
|                                                                                 |        |                                                                                                                                 | Area of operations covered                                                                      | %    | 2.0    | 100                     | 95         | 90         | 85         | 80         |
| * Mandatory Objective(s)                                                        |        |                                                                                                                                 |                                                                                                 |      |        |                         |            |            |            |            |

**Section 2:**  
**Inter se Priorities among Key Objectives, Success indicators and Targets**

| Objective                                                                                    | Weight | Action                                                                                  | Success Indicator                                                                                                                 | Unit | Weight | Target / Criteria Value |                  |             |             |             |
|----------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|------|--------|-------------------------|------------------|-------------|-------------|-------------|
|                                                                                              |        |                                                                                         |                                                                                                                                   |      |        | Excellent<br>100%       | Very Good<br>90% | Good<br>80% | Fair<br>70% | Poor<br>60% |
|                                                                                              |        | Identify, design and implement major innovations                                        | Implementation of identified innovations                                                                                          | Date | 2.0    | 05/03/2013              | 06/03/2013       | 07/03/2013  | 08/03/2013  | 09/03/2013  |
| * Improving Internal Efficiency / responsiveness / service delivery of Ministry / Department | 4.00   | Implementation of Sevottam                                                              | Independent Audit of Implementation of Citizen's Charter                                                                          | %    | 2.0    | 100                     | 95               | 90          | 85          | 80          |
|                                                                                              |        |                                                                                         | Independent Audit of implementation of public grievance redressal system                                                          | %    | 2.0    | 100                     | 95               | 90          | 85          | 80          |
|                                                                                              |        |                                                                                         | Percentage of ATNs submitted within due date (4 months) from date of presentation of Report to Parliament by CAG during the year. | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |
| * Ensuring compliance to the Financial Accountability Framework                              | 2.00   | Timely submission of ATRs on Audit paras of C&AG                                        | Percentage of ATRs submitted within due date (6 months) from date of presentation of Report to Parliament by PAC during the year. | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |
|                                                                                              |        |                                                                                         | Percentage of outstanding ATRs disposed off during the year.                                                                      | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |
|                                                                                              |        |                                                                                         | Percentage of pending ATRs on Audit Paras of C&AG Reports presented to Parliament before 31.3.2012.                               | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |
| * Mandatory Objective(s)                                                                     |        | Early disposal of pending ATRs on PAC Reports presented to Parliament before 31.3.2012. | Percentage of outstanding ATRs disposed off during the year.                                                                      | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |
|                                                                                              |        |                                                                                         | Percentage of pending ATRs on PAC Reports presented to Parliament before 31.3.2012.                                               | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |
|                                                                                              |        |                                                                                         | Percentage of outstanding ATRs disposed off during the year.                                                                      | %    | 0.5    | 100                     | 90               | 80          | 70          | 60          |

\* Mandatory Objective(s)

### Section 3: Trend Values of the Success Indicators

| Objective                                                                                                       | Action                                                                                                                                | Success Indicator                                                                                              | Unit     | Actual Value<br>FY 10/11 | Actual Value<br>FY 11/12 | Target Value<br>FY 12/13 | Projected<br>Value for<br>FY 13/14 | Projected<br>Value for<br>FY 14/15 |
|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| [1] To undertake price support operations through efficient Procurement of wheat, Paddy/rice and coarse grains. | [1.1] Assessing and monitoring the procurement of wheat, rice and coarse grains                                                       | [1.1.1] Procurement of estimated quantity of wheat, rice and coarse grains between April 2012 to March, 2013   | lakh MTs | 450                      | 500                      | 562                      | 000                                | 000                                |
|                                                                                                                 | [1.2] Expanding geographical coverage of procurement operations                                                                       | [1.2.1] Increase in procurement from non-conventional States of Eastern India as compared to the previous year | %        | 00                       | 00                       | 20                       | 00                                 | 00                                 |
|                                                                                                                 | [1.3] Conduct a study to assess the existing processes and an improved system design for revamping the supply chain                   | [1.3.1] Completion of study on supply chain management by the Consultant                                       | Date     | 31/01/2011               | 31/01/2012               | 31/01/2013               | 31/01/2014                         | 31/01/2015                         |
| [2] To create a legal framework for providing food security                                                     | [2.1] Finalization of draft rules                                                                                                     | [2.1.1] Finalization of draft rules under the National Food Security Bill                                      | Date     | 31/12/2010               | 31/12/2011               | 31/12/2012               | 31/12/2013                         | 31/12/2014                         |
| [3] To Strengthen the Targeted Public Distribution System                                                       | [3.1] Ensure availability of wheat and rice to meet requirement of TPDS and of sugar for BPL families                                 | [3.1.1] Issue of provisional allocations of wheat, & rice to States and UTs for the year 2013-14               | Date     | 15/03/2011               | 15/03/2012               | 28/02/2013               | 15/03/2014                         | 15/03/2015                         |
|                                                                                                                 |                                                                                                                                       | [3.1.2] Issue of monthly/quarterly Sugar quota for PDS by 25th of each month/quarter                           | number   | 264                      | 264                      | 264                      | 264                                | 264                                |
|                                                                                                                 | [3.2] Issue of provisional allocations to Ministries under Mid-Day meal scheme and Wheat based Nutrition Programme (WBNP) for 2013-14 | [3.2.1] Provisional allocations of foodgrains                                                                  | Date     | 25/03/2011               | 25/03/2011               | 25/03/2012               | 25/03/2013                         | 25/03/2014                         |

### Section 3: Trend Values of the Success Indicators

| Objective                                   | Action                                                                                                | Success Indicator                                                                                                                                                       | Unit | Actual Value<br>FY 10/11 | Actual Value<br>FY 11/12 | Target Value<br>FY 12/13 | Projected<br>Value for<br>FY 13/14 | Projected<br>Value for<br>FY 14/15 |
|---------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
|                                             | [3.3] Quarterly review of offtake of foodgrains under TPDS and issue of Advisories to the State Govts | [3.3.1] Review for January to March 2012                                                                                                                                | Date | 30/06/2010               | 30/06/2011               | 30/06/2012               | 30/06/2013                         | 30/06/2014                         |
|                                             |                                                                                                       | [3.3.2] Review for April to June 2012                                                                                                                                   | Date | 30/09/2010               | 30/09/2011               | 30/09/2012               | 30/09/2013                         | 30/09/2014                         |
|                                             |                                                                                                       | [3.3.3] Review for July to September 2012                                                                                                                               | Date | 31/12/2010               | 31/12/2011               | 31/12/2012               | 31/12/2013                         | 31/12/2014                         |
|                                             |                                                                                                       | [3.3.4] Review for October to December 2012                                                                                                                             | Date | 25/03/2011               | 25/03/2012               | 24/03/2013               | 25/03/2014                         | 25/03/2015                         |
|                                             | [3.4] Computerization of Targeted Public Distribution                                                 | [3.4.1] Obtaining Cabinet approval of Plan Scheme on Computerisation of TPDS, issuance of Administrative approval                                                       | Date | 00                       | 00                       | 30/09/2012               | 30/09/2013                         | 30/09/2014                         |
| [4] Development/promotion of sugar industry | [4.1] Fixation of fair and remunerative price (FRP) of sugarcane for the sugar year 2013-14           | [4.1.1] Circulation of the draft proposal for inter-ministerial consultations for fixation of fair and remunerative price (FRP) of sugarcane for the sugar year 2013-14 | Date |                          |                          | 15/02/2013               |                                    |                                    |
|                                             |                                                                                                       | [4.2.1] 100% Utilization of BE under SDF                                                                                                                                | 100  |                          |                          | 90                       |                                    |                                    |
|                                             | [4.2] Timely sanction and disbursement of SDF loans for modernization and expansion                   | [4.2.2] All complete applications received to be decided within six months of receipt                                                                                   | 100  |                          |                          | 85                       |                                    |                                    |

### Section 3: Trend Values of the Success Indicators

| Objective                             | Action                                                                                    | Success Indicator                                                                                                                           | Unit        | Actual Value<br>FY 10/11 | Actual Value<br>FY 11/12 | Target Value<br>FY 12/13 | Projected<br>Value for<br>FY 13/14 | Projected<br>Value for<br>FY 14/15 |
|---------------------------------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| [5] Development of Warehousing Sector | [4.3] Impact study of SDF loan                                                            | [4.3.1] Completion of impact study of SDF lending which may include recommendations on further improvements in working of the SDF           | Date        |                          |                          | 15/02/2013               |                                    |                                    |
|                                       | [4.4] Encouragement to set up projects for utilization of by-products for value addition  | [4.4.1] 100% Utilization of BE under Co-gen & Ethanol                                                                                       | 100         |                          |                          | 90                       |                                    |                                    |
|                                       |                                                                                           | [4.4.2] All complete applications received to be decided within six months of receipt                                                       | 100         |                          |                          | 85                       |                                    |                                    |
|                                       | [4.5] Assist sugar industry by way of subsidies as and when required                      | [4.5.1] Settle the claims for export and buffer subsidy by 100% utilization of BE in export and buffer subsidy                              | 100         |                          |                          | 90                       |                                    |                                    |
|                                       | [5.1] Investment in Warehousing Infrastructure                                            | [5.1.1] Creation of additional warehousing infrastructure                                                                                   | Lakh Tonnes | 73000                    | 50000                    | 2.10                     | 1.75                               | 00                                 |
|                                       | [5.2] Creation of additional storage capacity for Central stock of foodgrains by PPP Mode | [5.2.1] Construction of storage godowns through Private Entrepreneurs/ under PEG scheme                                                     | Lakh Tonnes | 00                       | 25                       | 45                       | 00                                 | 00                                 |
|                                       | [5.3] adoption of new storage technologies                                                | [5.3.1] Comparative study of energy efficiency of warehouses with transparent sheets viz- a-viz traditional roofing, with AC sheets at five | Date        | 31/01/2011               | 31/01/2012               | 31/01/2013               | 31/01/2014                         | 31/01/2015                         |

### Section 3: Trend Values of the Success Indicators

| Objective                                                                       | Action                                                                                                | Success Indicator                                                                                                                                                                                         | Unit | Actual Value<br>FY 10/11 | Actual Value<br>FY 11/12 | Target Value<br>FY 12/13 | Projected<br>Value for<br>FY 13/14 | Projected<br>Value for<br>FY 14/15 |
|---------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
|                                                                                 |                                                                                                       | centres by an external agency                                                                                                                                                                             |      |                          |                          |                          |                                    |                                    |
|                                                                                 |                                                                                                       | [5.3.2] Comparative study of ambient temperature in warehouses with pre-painted poly-coated/galvalume sheets with turbo ventilators viz-a-viz roofing with AC sheets at two centres by an external agency | Date | 31/01/2011               | 31/01/2012               | 31/01/2013               | 31/01/2014                         | 31/01/2015                         |
|                                                                                 |                                                                                                       | [5.3.3] Mechanization of storage by FCI on pilot basis in two units each of 5000 MTs                                                                                                                      | Date | 31/03/2011               | 31/03/2012               | 05/03/2013               | 05/03/2014                         | 05/03/2015                         |
|                                                                                 |                                                                                                       | [5.3.4] Completion of study on wastages / loss in storage and distribution of foodgrains in central stocks: Development of a suitable performance indicator                                               | Date | 31/10/2010               | 31/10/2011               | 31/10/2012               | 31/10/2013                         | 31/10/2014                         |
| [6] Training Need Analysis and use of Total Quality Management (TQM) techniques | [6.1] Conduct training need analysis, including gap analysis and identification of skill requirements | [6.1.1] Completion of the study for identifying training needs, skills requirement/competencies                                                                                                           | Date | 30/11/2010               | 30/11/2011               | 30/11/2012               | 30/11/2013                         | 30/11/2014                         |
| [7] Improvements in Public Service System                                       | [7.1] Finalization of Sevottam Standards through Advanced Study by Consultant                         | [7.1.1] Finalization of Sevottam Standards for various Divisions based on                                                                                                                                 | Date | 30/11/2010               | 30/11/2011               | 30/11/2012               | 30/11/2013                         | 30/11/2014                         |

### Section 3: Trend Values of the Success Indicators

| Objective                                                                                    | Action                                                                                                               | Success Indicator                                                 | Unit | Actual Value<br>FY 10/11 | Actual Value<br>FY 11/12 | Target Value<br>FY 12/13 | Projected<br>Value for<br>FY 13/14 | Projected<br>Value for<br>FY 14/15 |
|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
|                                                                                              |                                                                                                                      | findings of the study                                             |      |                          |                          |                          |                                    |                                    |
|                                                                                              | [7.2] Updating of website                                                                                            | [7.2.1] Updation of FAQs and their answers on the website         | Date | 30/11/2010               | 30/11/2011               | 30/11/2012               | 30/11/2013                         | 30/11/2014                         |
|                                                                                              | [7.3] Quarterly Review of Performance of the Service Standards to be designed and compiled with by various Divisions | [7.3.1] Review upto June 2012                                     | Date | 30/09/2010               | 30/09/2011               | 30/09/2012               | 30/09/2013                         | 30/09/2014                         |
|                                                                                              |                                                                                                                      | [7.3.2] Review for July - September 2012                          | Date | 31/12/2010               | 31/12/2011               | 31/12/2012               | 31/12/2013                         | 31/12/2014                         |
|                                                                                              |                                                                                                                      | [7.3.3] Review for Oct.- Dec. 2012                                | Date | 25/03/2011               | 25/03/2012               | 25/03/2013               | 25/03/2014                         | 25/03/2015                         |
| * Efficient Functioning of the RFD System                                                    | Timely submission of Draft for Approval                                                                              | On-time submission                                                | Date | 05/03/2010               | 07/03/2011               | 06/03/2012               | 06/03/2013                         | 06/03/2014                         |
|                                                                                              | Timely submission of Results                                                                                         | On- time submission                                               | Date | 02/05/2011               | 27/04/2012               | 03/05/2012               | 03/05/2013                         | 03/05/2014                         |
| * Administrative Reforms                                                                     | Implement mitigating strategies for reducing potential risk of corruption                                            | % of implementation                                               | %    | 00                       | 00                       | 95                       | 00                                 | 00                                 |
|                                                                                              | Implement ISO 9001 as per the approved action plan                                                                   | Area of operations covered                                        | %    | 00                       | 00                       | 95                       | 00                                 | 00                                 |
|                                                                                              | Identify, design and implement major innovations                                                                     | Implementation of identified innovations                          | Date | 06/03/2011               | 06/03/2012               | 06/03/2013               | 06/03/2014                         | 06/03/2015                         |
| * Improving Internal Efficiency / responsiveness / service delivery of Ministry / Department | Implementation of Sevottam                                                                                           | Independent Audit of Implementation of Citizen's Charter          | %    | 00                       | 00                       | 95                       | 00                                 | 00                                 |
|                                                                                              |                                                                                                                      | Independent Audit of implementation of public grievance redressal | %    | 00                       | 00                       | 95                       | 00                                 | 00                                 |

\* Mandatory Objective(s)

### Section 3: Trend Values of the Success Indicators

| Objective                                                       | Action                                                                                                  | Success Indicator                                                                                                                 | Unit | Actual Value<br>FY 10/11 | Actual Value<br>FY 11/12 | Target Value<br>FY 12/13 | Projected<br>Value for<br>FY 13/14 | Projected<br>Value for<br>FY 14/15 |
|-----------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|------|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| * Ensuring compliance to the Financial Accountability Framework |                                                                                                         | system                                                                                                                            |      |                          |                          |                          |                                    |                                    |
|                                                                 | Timely submission of ATNs on Audit paras of C&AG                                                        | Percentage of ATNs submitted within due date (4 months) from date of presentation of Report to Parliament by CAG during the year. | %    | 00                       | 00                       | 90                       | 00                                 | 00                                 |
|                                                                 | Timely submission of ATRs to the PAC Sectt. on PAC Reports.                                             | Percentage of ATRS submitted within due date (6 months) from date of presentation of Report to Parliament by PAC during the year. | %    | 00                       | 00                       | 90                       | 00                                 | 00                                 |
|                                                                 | Early disposal of pending ATNs on Audit Paras of C&AG Reports presented to Parliament before 31.3.2012. | Percentage of outstanding ATNs disposed off during the year.                                                                      | %    | 00                       | 00                       | 90                       | 00                                 | 00                                 |
|                                                                 | Early disposal of pending ATRs on PAC Reports presented to Parliament before 31.3.2012                  | Percentage of outstanding ATRS disposed off during the year.                                                                      | %    | 00                       | 00                       | 90                       | 00                                 | 00                                 |

\* Mandatory Objective(s)

## Section 4

### Description and Definition of Success Indicators and Proposed Measurement Methodology

- National Food Security Bill proposes to ensure adequate quantity of quality food at affordable prices to people to live a life with dignity.
- Procurement means procurement of rice/paddy and wheat in a crop year.
- Both Paddy and Rice are procured. For purposes of target, Paddy is converted into Rice in terms of a formula of 67% outturn.
- TPDS refers to Targeted Public Distribution System
- SDF refers to Sugar Development Fund
- MT refers to Metrics tonne
- FRP refers to Fair & Remunerative Price
- Sugar season is from October to September of each year

Complete application - referred to in Success indicators of Objective 'Development/promotion of Sugar Industry'; means submission of application in the prescribed form with annexure and accompanied by:-

- (i) Detailed project report
- (ii) Financial appraisal from a Scheduled Bank/Financial institutions; and
- (iii) Letter of intent of sanction of term loan by lending bank(s)/Financial Institutions as per financial tie-up given in the financial appraisal, for the purpose of initial processing of loan application for modernization/rehabilitation, co-generation power projects and ethanol plants and information/data required for consideration of the application by the Committee. In case of cane development loans 'complete application' means application in the prescribed form with annexure forwarded through the State Government concerned with its recommendations.

No. of monthly /quarterly orders issued for issue of monthly /quarterly sugar quota for PDS - Total 22 number of levy release orders are issued to different States every month for issue of monthly sugar quota under TPDS.

- One levy release order is issued for each of the following States: - Andhra Pradesh; Bihar; Chhatisgarh; Delhi; Gujarat; Haryana; Himachal Pradesh; Jharkhand; Karnataka; Kerala; Madhya Pradesh; Maharashtra; Orissa; Punjab; Rajasthan; Sikkim; Tamil Nadu; Uttarakhand; Uttar Pradesh and West Bengal.
- One consolidated levy release order is issued for the States of Arunachal Pradesh; Assam; J&K; Manipur; Meghalaya, Nagaland; Mizoram; Tripura and UT of Andaman & Nicobar Islands.
- One consolidated levy release order is issued to the following: Dadar & Nagar Haveli; Daman & Diu; Mahe; Karikal; Yanam; Goa; Chandigarh; Puducherry and Bhutan.

## Section 5:

### Specific Performance Requirements from other Departments

| Ministry/<br>Department/<br>States/UTs                      | Relevant<br>Success<br>Indicator                                                                                                                  | What do you<br>need?                                                                                                                         | Why do you<br>need it?                                                                                                                             | How much<br>you need?                                                                                                                             | What happens<br>if you do not<br>get it?                                                                                                                                                                                                                                 |
|-------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Agriculture                                                 | Production of adequate foodgrains to meet requirements of the Central Pool                                                                        | Adequate production of food grains – wheat and rice and coarse grains                                                                        | For procurement to meet Central Pool requirements for allocation under TPDS and for maintenance of buffer stock                                    | Production of 190 Million tonnes of wheat and Rice                                                                                                | <ul style="list-style-type: none"> <li>* Shortfall in procurement</li> <li>* Lower stocks in the Central Pool</li> <li>* Reduction in TPDS allocations to States/UTs</li> <li>* Public resentment</li> <li>* Low private stocks &amp; high open market prices</li> </ul> |
| Rural Development and Housing and Urban Poverty Alleviation | Identification of households to be covered under Targeted Public Distribution System as per provisions of the National Food Security Bill (NFSB). | Timely framing of schemes, rules and guidelines by other Ministries/ Departments and States/ UTs in respect of various provisions concerning | In order to operationalise various provisions of NFSB, which relate to other Ministries/ Departments or action on which is required to be taken by | Requirements from other Ministries/ Departments and State/ UTs would be in terms of timely action on various provisions of NFSB relating to them. | Implementation of the proposed National Food Security Bill in its totality would be delayed.                                                                                                                                                                             |
| Social Justice and Empowerment                              | Formulation of schemes for destitute and homeless persons and persons living in starvation, as per provisions of NFSB.                            | them under the NFSB, especially those included as success indicators in previous column.                                                     | States/UTs                                                                                                                                         |                                                                                                                                                   |                                                                                                                                                                                                                                                                          |

## Section 5:

### Specific Performance Requirements from other Departments

| Ministry/<br>Department/<br>States/UTs | Relevant<br>Success<br>Indicator                                                                                                                                                                                                                                                                                            | What do you<br>need?                                                                                                                                                                                                                                                       | Why do you<br>need it?                                                                                                                                                                                                                                      | How much<br>you need? | What happens<br>if you do not<br>get it?                                                                                                                                                                                                                                                                                       |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Women<br>and Child<br>Development      | Preparation<br>of Scheme<br>for maternity<br>benefit to<br>pregnant<br>women and<br>lactating<br>mothers, as<br>per provisions<br>of NFSB.                                                                                                                                                                                  |                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                             |                       |                                                                                                                                                                                                                                                                                                                                |
| Home Affairs<br>/ Internal<br>Security | Formulation<br>of Scheme<br>for disaster<br>affected<br>persons, as<br>per provisions<br>of NFSB.                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                             |                       |                                                                                                                                                                                                                                                                                                                                |
| State /UTs<br>Governments              | <ul style="list-style-type: none"> <li>* Proper identification of targeted beneficiaries</li> <li>* Smooth functioning of TPDS in States/UTs</li> <li>* Preparation of Rules for implementation of various provision of National Food Security Bills, in respect of which Rules are to be prepared by States/UTs</li> </ul> | <ul style="list-style-type: none"> <li>* Efficient administrative machinery for proper distribution to targeted beneficiaries</li> <li>* Timely receipt of proposals for allocation for other Welfare schemes</li> <li>* Submission of UCs for past allocations</li> </ul> | <ul style="list-style-type: none"> <li>* To ensure timely distribution of food grains to targeted beneficiaries</li> <li>* To make allocations well in time</li> <li>* Assess the requirements and ensure proper utilisation of past allocations</li> </ul> | As per entitlement    | <ul style="list-style-type: none"> <li>* Delay in allocations and non availability of food grains to the targeted beneficiaries</li> <li>* Delay in allocation and release of food grains for welfare scheme beneficiaries</li> <li>Inclusion and exclusion errors leading to deprivation of intended beneficiaries</li> </ul> |

## Section 5:

### Specific Performance Requirements from other Departments

| Ministry/<br>Department/<br>States/UTs | Relevant<br>Success<br>Indicator                                                                   | What do you<br>need?                                                                                                                                                                                                                    | Why do you<br>need it?                                                                                                                                                                                                                                                           | How much<br>you need?                                                                                                                               | What happens<br>if you do not<br>get it?                                                                                                                                                                                                                                           |
|----------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                        |                                                                                                    | * Timely framing of schemes, rules and guidelines by other Ministries/ Departments and States/ UTs in respect of various provisions concerning them under the NFSB, especially those included as success indicators in previous column. | * In order to operationalise various provisions of NFSB, which relate to other Ministries/ Departments or action on which is required to be taken by States/UTs                                                                                                                  | * Requirements from other Ministries/ Departments and State/ UTs would be in terms of timely action on various provisions of NFSB relating to them. | Implementation of the proposed National Food Security Bill in its totality would be delayed.                                                                                                                                                                                       |
| Reserve Bank of India(RBI)             | Procurement of targeted quantity of wheat, rice and coarse grains between April 2012 to March 2013 | Valuation of Stock of State Agencies at par with FCI i.e. Valuation of stock of state agencies at acquisition cost through out 12 months in a year                                                                                      | Because of disparity in valuation norms adopted by RBI for FCI and state agencies, i.e. the valuation of stocks of FCI at acquisition cost for entire 12 months vis-à-vis valuation of stock of State agencies at acquisition cost for 3 months and mean of acquisition cost and | The stocks of state agencies should be valued at par with FCI because state agencies also contribute to procurement for Central Pool.               | In the absence of same valuation norms for state agencies as that for FCI, state agencies will be unable to get sufficient food credit, as the withdrawal power of state agencies depends on value of paid stocks. If the value of paid stocks is reduced, then the state agencies |

## Section 5:

### Specific Performance Requirements from other Departments

| Ministry/<br>Department/<br>States/UTs | Relevant<br>Success<br>Indicator | What do you<br>need? | Why do you<br>need it?                                                                                                                                                                    | How much<br>you need? | What happens<br>if you do not<br>get it?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|----------------------------------------|----------------------------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                        |                                  |                      | CIP for remaining 9 months, State Governments are requesting for valuation of their stock at par with FCI to enable them to draw larger amount of food credit for procurement operations. |                       | withdrawal power will also be reduced to that extent. Such reduction in value of stocks and consequential reduction in withdrawal power thereby, is likely to hamper procurement operations due to non-availability of sufficient funds. Further, since stocks are valued at lower costs the bank accounts of State Agencies have the danger of being declared as irregular and if this irregularity continues for 90 days then, the bank account will be declared as non-performing assets, in which case the state agencies will be deprived of food credit for any other operation also. |

## Section 5:

### Specific Performance Requirements from other Departments

| Ministry/<br>Department/<br>States/UTs | Relevant<br>Success<br>Indicator                                                                                                                                                                        | What do you<br>need?                                                                                                                                                                                                                                                        | Why do you<br>need it?                                                                                                                                                                                                    | How much<br>you need?                                                           | What happens<br>if you do not<br>get it?                                                                                                                                                                       |
|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Department of<br>Commerce              | Procurement<br>of targeted<br>quantity of<br>wheat, rice<br>and coarse<br>grains between<br>April 2012 to<br>March 2013                                                                                 | Policies on<br>export                                                                                                                                                                                                                                                       | For<br>procurement<br>to meet<br>Central Pool<br>requirements<br>for allocation<br>under TPDS<br>and for<br>maintenance<br>of buffer stock                                                                                | Appropriate<br>policy<br>interventions                                          | If unregulated<br>exports are<br>allowed, it<br>may affect<br>procurement of<br>foodgrains.                                                                                                                    |
| Ministry of<br>Railways                | Procurement<br>of targeted<br>quantity of<br>wheat, rice<br>and coarse<br>grains between<br>April 2012 to<br>March 2013<br><br>Completion<br>of study of<br>supply chain<br>management<br>by consultant | Making<br>available<br>planned rakes<br>for movement<br>of foodgrains<br>from surplus<br>(Procuring)<br>areas to deficit<br>(Consuming)<br>areas.<br><br>Furnishing<br>of all the<br>requisite<br>information/<br>data relating to<br>movement of<br>foodgrains by<br>rail. | Evacuation<br>of procured<br>grains from<br>surplus areas<br>frees up<br>storage which<br>is required<br>to facilitate<br>further<br>procurement.<br><br>To holistically<br>complete the<br>study and plan<br>for future. | As per FCI's<br>monthly<br>foodgrains<br>movement<br>plan<br><br>Not applicable | Constraint<br>on storage<br>capacity, less<br>availability in<br>consuming<br>states and<br>slower<br>procurement<br><br>The completion<br>of the study<br>would be<br>delayed in the<br>absence of<br>inputs. |

Note: Government has an open ended policy for procurement of food grains at the Minimum Support Price (MSP). However, actual procurement of foodgrains depends upon various factors like adequate productions of foodgrains, which is dependent on monsoon behavior; shifting of agriculture pattern from foodgrains to other cash crops like cotton etc.; higher market price than MSP; liberal export policies in respect of foodgrains by the Government etc.

### Section 6: Outcome/Impact of Department/Ministry

| Outcome/Impact of Department/Ministry                                                                                            | Jointly responsible for influencing this outcome / impact with the following department (s) / ministry(ies) | Success Indicator                                                                        | Unit   | FY 10/11 | FY 11/12 | FY 12/13 | FY 13/14 | FY 14/15 |
|----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|--------|----------|----------|----------|----------|----------|
| 1 Ensuring of Minimum Support Price (MSP) to the farmers                                                                         | States and UTs, State Government Agencies                                                                   | % of procurement of Market Arrivals                                                      | 100    | 90.99    | 89.12    | 85       | 85       | TBD      |
| 2 Sufficient availability of foodgrains for Central Pool and Targeted Public Distribution System (TPDS)                          | States and UTs, State Government Agencies                                                                   | % requirements of TPDS to ensure availability of food grains                             | %      | 100%     | 100%     | 100%     | 100%     | 100%     |
| 3 Increased scientific storage in the country for stocking food grains for Public Distribution System and strategic requirements | States and UTs, State Government Agencies                                                                   | Availability of cumulative scientific capacity (lakh MT) for Central Stock of foodgrains | number | 628      | 637      | 680      | 700      | TBD      |
| 4 Increased Production of sugar                                                                                                  |                                                                                                             | Production (in lakh tonnes)                                                              | number | 243.50   | 246.65   | 247      | TBD      | TBD      |

